MAJOR PROJECTS & REGENERATION TEAM PROJECT UPDATE – March 2012



Team Objectives:

The Major Projects & Regeneration Team manages, together with public and private sector partners, the implementation of key regeneration and infrastructure projects that support the city's economic growth and contribute to the transformation of the city for all, including the development of key employment sites. Successful delivery of these major projects provides new business space and employment opportunities, new homes, and community and leisure facilities. Development can also act as a regenerative catalyst encouraging further investment in the city.

Each of our projects contributes towards a vision of shaping the city by developing and sustaining the economy, preserving and promoting our heritage, growing our cultural offer and improving the quality of life for our residents, visitors and businesses. All projects consider the importance of good urban design and public realm, and also ensure that new development has the minimum possible environmental impact. Generally the projects do not receive direct capital investment from the city council and are dependent upon development partners providing external investment.

The Team:

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Project Name & Description	Officer Lead	Background and current project status	Impacts & Outputs	Current project timetables and milestones
Amex Community Stadium The construction of a 22,500 capacity stadium for Brighton & Hove Albion Football Club together with supporting infrastructure, 2000m2 of education accommodation and facilities for conferences, meetings and events. The stadium is built on land which is mostly owned by the city council, the remainder being owned by the University of Brighton.	Director: Geoff Raw Project Mgr: Chris Mortimer (who retired in 2011)	The main stadium contract completed on 31 May 2011. The first game was played at the new stadium on Sat 16 July 2011. Temporary planning permission granted 22 June 2011 by Lewes DC for parking on adjacent land, part of which is owned by the Council, for 3 years. Terms agreed for parking at Park Wall Farm. If the proposed increase in capacity of the stadium is given planning permission amendments to the stadium lease will be required.	The new stadium is having a significant impact on the city. It is a landmark building at a key entrance point to the city and provides not only a high quality sporting venue but also a range of facilities for conferences, events etc and supports a programme of educational and community provision through Albion in the Community and other education providers. The building contractor has maximised the use of local labour and contractors so far as possible consistent with the nature of the work. In its hiring policies for operation of the stadium both the Club and their contractors have actively sought local employees. Around 90% of those hired have been from BN postcodes.	The application for 8,250 additional seats at the stadium is due to be considered at the Planning Committee on 25 April 2012.
Black Rock (Brighton International Arena)	Director: Geoff Raw	In 2008, BAL (Brighton Arena Ltd) lost their funder Erinaceous. A partnership with Miller	Final outputs are dependent upon the final agreed scheme. The following reflect the range currently	Set up cross party Project Board: April 2012
10,000 capacity Multi- Purpose Indoor Arena for larger sporting and entertainment events (double capacity of	Project Mgr: Katharine Pearce	Developments, a new seed corn funder (and potential long term funder) was established in September 2010. Discussions with a commercial	under discussion: Jobs created: 400 to 450 Housing: 111 to 149 flats	Decision by council as landlord regarding material changes: End July 2012. If approved – planning
current Brighton Centre)		operator are now underway. A lock out agreement with the	Local Economic Impact: £8m for	submission by July 2013.

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Public Ice Rink – open year round. 25,000sqft of lettable A3 (restaurant/bar) and retail or other accommodation to work with Arena and Rink. 111-149 flats in range of unit sizes (Studio to 3 bed). Code for Sustainable Homes Level 4. New Public Realm and space for future Rapid Transport Link		current Developer will continue until end of May 2012 when revisions to the scheme will be submitted to the council. The council is required to review and take a decision on whether it will accept the amendments by the end of July 2012. It is proposed to set up a Project Board to review the material changes and recommend to a future Policy & Resources Committee whether to agree or refuse the changes. If the amendments are agreed the Developer then has a 12 month window in which to submit a planning application.	Stage D approved scheme. [A further comprehensive Economic Impact Report will be undertaken which will incorporate amendments to the scheme].	Start on Site: Spring 2014
Brighton Centre Options are being considered to review the future of the Convention Centre which include: Retaining plans to progress a new-build centre if a fully funded scheme can be achieved within the next few months. This would provide a new 24,500sqm Conference Centre to be delivered as part of an integrated re- development of the area to the south of Churchill	Directors: David Murray / Geoff Raw Project Mgr: Katharine Pearce	A mixed use development including a new Conference and Exhibition Centre has the capacity to utilise some land holdings from Standard Life Investments and allow extension to the current Churchill Square Shopping Centre. The council has undertaken extensive feasibility on the specification, design, financial viability and cost of a new facility but a large funding gap remains and discussions are ongoing with Standard Life to explore a possible way forward. Recent improvement works to the	Capital Value: £350–400m Lifetime Value of whole new build development to Local Economy: £3.5 billion Total Net Additional Jobs with new build centre and expanded retail: 1,462 [estimate for concept scheme agreed in 2008]. Impacts and Outputs of a full refurbishment option versus a new build option will be reported to Council once the current feasibility work, costings and wider impacts have been assessed and worked through. This is due to be fully	A credible development opportunity still remains which could deliver very significant outputs for the city in terms of jobs and economic impact. Government proposals for Business Rate Retention will influence the ability of the council to secure sufficient funds to resolve the funding gap. This project may be one of the very few in the city which can offer considerable benefit from Business Rate Retention via the expanded new retail and other facilities. Further information on this

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Square incorporating an expanded shopping centre. Agreed Scheme 2008 - Convention Centre: 24,780sqm Retail: 25,000sqm Cinema: 4,500sqm Parking: 300 spaces+ Hotel (revisions to the above remain under ongoing discussion): OR A full scale 25 year refurbishment of the current centre.		current centre have also taken place to maintain the economic impact of the current centre with very beneficial results. The council is now involved in a more comprehensive review of the present building <u>as a whole</u> to explore the full costs and implications of a wider long term full refurbishment.	completed by Autumn 2012.	can be provided once Government announce their more detailed proposals. This is expected shortly but no date has been offered by Government at the time of writing (15.3.12) It is intended to report to Council in the Autumn on findings regarding both the refurbishment proposals and costings and viability for a wider new-build redevelopment.
Circus Street The proposal for the site, dubbed 'Grow Brighton' is to build a high-quality sustainable mixed use development providing a new university library and teaching space for the University of Brighton; employment space, from corporate office down to move on space and managed workspace for the creative industries; residential units, student accommodation, ancillary retail and a state of the art dance studio for South East Dance. The buildings will be based around a	Director: Geoff Raw Project Mgr: Max Woodford	The Developers, the Cathedral Group, have had to reassess financial viability given the existing market conditions. Having formally submitted a revised proposal, this was considered and approved by Cabinet in February 2012. The revised proposal saw amendments to both the financial offer and the mix of uses, to reflect changes in both the land value and the funding market for development projects. The change in the mix of uses saw a reduction in speculative office space, which carries a high degree of risk and is harder to fund, and the addition of purpose built student accommodation, which is easier to fund as well as addressing a shortfall in such accommodation in the city and the knock-on	 This scheme will deliver the following uses: New Library and teaching space for the University of Brighton and Student Accommodation (c. 400 bed residences) as part of an improved educational quarter. Dance Studio and Creative Space for the city Corporate Offices Strata Offices Retail Residential: c.160 -200 units (depending upon final mix) Creative Industries Market The headline economic benefits include 140 FTE (full time equivalent) constructions jobs and 170 FTE jobs generated by the completed development, and an 	 March 2012 - Negotiate Detail of Changes to the Development Agreement April 2012 - Commence Scheme Design October 2012 - Submit Planning Application January 2013 - Determination of Planning June 2013 - Start on site November 2014 - Library Completion May 2015 - Practical Completion of wider scheme

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single legible open space incorporating a public events square.		 impact it has on family housing. The February Cabinet meeting approved the Heads of Terms of a revised development agreement to reflect the amended scheme. Negotiations are now ongoing on the detailed wording of the revised agreement. A license was agreed for the Festival to use the existing space for an art installation each May until vacant possession is needed. Other short term and one-off cultural and community uses may also be considered, though any such plans would need to be subject to health and safety assessments and indemnity. 	economic impact in the city economy of £153m over ten years. The qualitative benefits include the fact that student housing will relieve pressure on the private rented sector; there will be more, affordable, homes; the dance studio provides a focus for dance in the city; it will further integrate the university into the heart of the city and will bring enterprise to creativity through, for example, the creative industries market. There are also physical and townscape improvements linked to the public event square and permeability of the site, replacing the existing derelict market building. The inclusion of the creative space and dance studio within the scheme will contribute to its long term success in terms of the vibrancy of the area. It will diversify the usage of the site in terms of the range of users and the timings of usage. This will help stop the site becoming an island site, and connect it into the other sites with cultural facilities in the city, close to the cultural quarter.	
Edward Street/American Express A development of the	Director: Geoff Raw Project	Planning Permission (ref: BH2009/01477) was granted on 21/12/09 for a new office building on the site. The development	Retention of the city's largest private sector employer, and making Brighton the focus for future Amex European job growth.	Planning application approved in principle on 04/11/09.
land to the north of Amex House to build the new	Mgr: Max	description is: Demolition of existing ancillary	£140m investment in the new	Final permission granted 21/12/09.

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headquarters building for American Express. The current development forms the first phase of a masterplan that will in the future take in new development on the site of the old Amex House. American Express has identified the skills and education of the labour pool in Brighton as being well suited to their needs. In particular, the language skills offered by the workforce here make it a site suitable for a global operation.	Woodford	office accommodation and erection of 5-9 storey office building plus two basement floors. Erection of 2-4 storey service facilities building fronting Mighell Street. New vehicular access off John Street. 106 car parking spaces and 132 cycle parking spaces and associated landscaping. Build Update: In Building A (main building) works are progressing to complete interiors with joinery, raised floors, carpets, ceilings and toilets ongoing. Delivery of office furniture continues. In the reception area the stone floor is being laid. The external green walls and green roof are complete. Commissioning of plant and equipment has commenced. They will be dismantling roof crane during April. In Building B (data building) the delivery of main plant items is complete and testing and commissioning is ongoing. Street Works: Footpath paving in Carlton Hill snearing completion and in Mighell Street granite pavers are being laid.	 building. 36,000sqm of new office floorspace. Retention of 3,000 jobs in the city. The s106 includes payment to the nearby Carlton Hill school of £300k for playground improvements (planning approved for a new playground scheme) and a £100k replacement boiler for improved environmental performance (now installed). Jan 2011 Amex announced the closure of its Madrid facility, with the jobs moving to Brighton - enabled by this development. Potential future phase 2 unlocked by planned demolition of existing Amex House to provide further office, residential and commercial uses. 	Building works commenced late March 2010. Expected completion (including street works) April/May 2012. Amex have until 2016 at the very latest to vacate and demolish the old Amex House.

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Historic Records Office & Resource Centre ('The Keep') The Keep is a major partnership project between East Sussex County Council, Brighton & Hove City Council and the University of Sussex that	Director: David Murray Project Mgr: Mark Jago	BHCC has been part of the project since 2007; becoming a full partner in April 2008 when the Policy & Resources Committee approved partnership and funding arrangements. Planning permission was granted in January 2011. In April 2011 Cabinet gave final approval for the council's total	This £19m project will provide a new purpose-built facility that will bring together the combined collections of all three partners; the archives and historical resources of East Sussex and Brighton & Hove, and the special collections of the University of Sussex including the Mass Observation Archive.	 Formal partnership arrangements to be confirmed by Project Board and Partners – June 2012 Topping out ceremony – September 2012 Long-term management and governance arrangements agreed – end 2012
will deliver a new state-of- the-art historical resource centre based near Falmer. It will be a vibrant community resource opening up access to the partners' collections in a one-stop shop for all aspects of the historic environment, and will enable people to research their local and family		capital contribution and the method for sharing running costs. It also agreed delegation arrangements for entering into the Partnership Agreement. The lease of the land from ESCC to BHCC (required to enable appropriation of the land for planning purposes) was agreed and exchanged in June 2011 and, following advertisement, the land was appropriated in July 2011.	It will house over six miles of material dating back over 900 years and will have capacity for growth over the next 20 years. The new facility will meet the required standards for the storage and preservation of historical archives and will be the most sustainable archive building of its type in the country; a considerable achievement since the nature of the building requires tight	 Construction work completed – January 2013 Acclimatisation and Proving Period – Feb to May 2013 Practical Completion - May 2013 Partners move in – June to October 2013 Open to public – November 2013.
history. The new Centre will represent the next generation or archive buildings in the UK in line with the Government's Archives Policy.		Work on site started on 8 August 2011, with the Turf Cutting Ceremony held on 7 October; attended by Clirs. Randall, Bowden, Meadows and Smith. Building works continue to go very well and have progressed broadly in line with programme and the project remains within budget. The 'Repository Block' (3 storey storage area) is complete to roof slab level	environmental controls and its location has posed challenges. Sustainability measures have been at the heart of the project from the outset and have been a priority in the design of the building. It incorporates a biomass boiler using sustainable and locally sourced wood chips, photo-voltaics on the plant room roof, a 'green roof' on the People Block,	

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		 with formwork for the roof in progress. The 'People Block' (2 storey public and staff area) ground floor slab is complete as well as the columns to the 2 storey section. Construction of the self contained 'Energy Centre is underway and is ahead of the contract programme. The large external frieze panels that depict a range of local scenes have been installed. Good progress has been made towards discharge of planning conditions and there is currently no indication of any problems in this area. The Keep is on track to achieve BREEAM Excellent with a projected overall score of 78.74% and an 86.96% score in Energy and 100% in Water. 	rainwater harvesting, solar water heating, and heat recovery in the air conditioning system. It will provide much improved public access and services, with new education and learning spaces, and provide opportunities for outreach and community work.	
i360 Construction of a 175m high observation tower will offer visitors views for 25 miles along the south coast. A Visitor centre, restaurant and exhibition space on the site of the root end of the West Pier will also form part of the attraction. Refurbishment	Director: David Murray Project Mgr: Katharine Pearce	Since receiving planning permission all pre-commencement planning conditions have been discharged. The Local Planning Authority has also confirmed that development has commenced. Work is continuing to secure the remaining funds required for the project. Once funding is confirmed, work	600-800,000 visitors a year. 109 jobs on site. Once the i360 starts on site the West Pier Trust will also proceed with their plans for a new Heritage and Visitor Centre (to be part funded by the Heritage Lottery Fund) to be located to the east of the i360 site.	A construction timetable will be confirmed once the final balance of funding has been secured. A relatively short lead in time is required (two to three months). Marks Barfield Architects remain in discussion with a number of parties regarding their various options for raising the balance of the funding.

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of the existing Toll Booths will be included and these will be refurbished and re- instated as part of the i360.		will proceed to bring forward: i) proposals for adjacent landscaping, ii) proposals for adjacent arches and iii) the West Pier Trust proposal for a Heritage Centre.		
New England House The proposal is to establish a future vision for New England House as a large scale, high profile and visible managed business centre focused on the digital media and creative industries. The early vision concept is for a consortium of partners including the University of Sussex, Wired Sussex and the city council to agree a clear partnership vision, viable business case and funding package for the development of New England House as a digital media hub.	Director: Geoff Raw Project Mgr: Max Woodford	DCA Consultants were appointed to prepare the business case to test if it was a viable proposition for a creative/digital media 'enterprise hub' to operate out of the existing building. The resulting report is both thorough and realistic, and is encouraging about the potential future of the building and its place in this key employment sector in the city. The key findings are that New England House is ripe for the development of this vision, and that doing nothing is a not a viable long term option. Work has begun on refreshing, updating and drawing together previous survey work to get a better understanding of the condition of the building and the potential costs involved in renewal. This information will help to inform subsequent stages. The next step is to look at risk and governance implications of various options for achieving that refurbishment option, including potentially soft market testing the best methods for levering in capital	A total refurbishment would see an investment in excess of £10m. It would ensure the city council is leading on the implementation of regeneration plans for the London Road area.	The proposed refreshed survey work is expected to deliver a final report in April 2012. A position paper is being prepared on the overall project.

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		investment.		
Open Market To redevelop the Open Market to create an exciting mixed use development combining a new modern market offering a diverse retail offer and promoting fresh, healthy food and local producers with affordable housing, arts based workshops and a venue for street art and entertainment. The new market will be operated on a not for profit basis for the benefit of the community and contribute to the wider regeneration of the London Road area.	Director: Geoff Raw Project Mgr: Richard Davies	 P&R approval in April 2006 to support the Open Market Traders Association (OMTA) to prepare a redevelopment proposal. December 2008 Cabinet granted landowner consent for the outline proposal submitted by OMTA and development partner Hyde Housing Association along with the draft Heads of Terms and agreed establishing a 'not for profit' Community Interest Company (CIC) to raise loan finance and take on ownership and management of the new market. Landowner consent under delegated authority approved for RIBA Stage D scheme in February 2010, prior to Hyde submitting a planning application. Planning permission granted March 2011. Brighton Open Market CIC formed with members being the council, OMTA, Hyde Housing and Ethical Property Company. March 2011, Development Agreement completed and entered into by the council, Hyde Housing and Open Market CIC. Triodos Bank confirmed conditional offer of a £1m mortgage to CIC for contribution 	 New covered market with 44 permanent market stalls surrounding a central market square for temporary stalls, visiting markets and a variety of activities CIC to operate the market for local benefit 12 A1/B1 workshops 87 affordable housing units £12.5m external capital investment in local infrastructure Approximately 80 FTE construction jobs 120 jobs in the new market, workshops and CIC New opportunities for small business start ups Venue to promote produce and local producers Code level 4 for disabled residential units (8 out of a total of 87 units) Very good thermal performance of building fabric Photovoltaics, green roofs, green walls and street tree planting included in scheme. Works started on site in October 2011. Temporary market operational from 9 January 2012. 	 Monitor redevelopment to achieve project aims and a successful outcome. Continue officer support for management and administration of CIC. Complete mortgage agreement between CIC and Triodos Bank June 2012. Complete move to phase 2 temporary market summer 2012. New market completed and opened August 2013.

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		towards the construction costs of the new market. Solicitors are now agreeing terms.		
Permanent Traveller Site Project undertaken to manage site selection, delivery of consents and build out of a new permanent traveller site providing 16 permanent pitches for traveller families with local links.	Director: Geoff Raw Project Mgr: Max Woodford	Research has established that the city has a need to find space for 16 permanent traveller pitches to meet the accommodation needs of traveller families who have well established local links. A permanent site will offer those travellers resident in the area greater stability, as well as freeing up space at the transit site. It is proposed that the new site will be built wholly using grant funding administered by the Homes and Communities Agency (HCA). Whilst it will meet the specific housing needs of a certain group, in all other respects, the proposed permanent traveller site is no different than other forms of affordable housing. Residents will have to pay rent and council tax for their pitch, as well as cover their own utility bills. Following an exhaustive site selection process, in March 2012 Cabinet approved the selection of Horsdean as the council's preferred location and agreed to issue landlord's consent and for officers to submit a planning application on the site.	Provision of 16 new permanent pitches providing homes for families. Freeing up of transit provision in the city and so reducing unauthorised encampments. Visual screening to reduce the impact of the existing transit site on the National Park.	Late Summer 2012 – Submit planning application Spring 2013 – Commence work on site.

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Preston Barracks Redevelopment of the council owned 2.2 hectare brownfield site to create a first class, sustainable, employment-led, mixed use development that will act as a regenerative catalyst for this part of the city. The site, on the main Lewes Road, is an 'urban gateway' to the city from the 'Academic Corridor' (close to Brighton and Sussex Universities). The site is therefore of strategic importance to Brighton & Hove. Since March 2009, the council has been working in partnership with the University of Brighton to explore development opportunities for the redevelopment of the former barracks site and adjacent university land spanning the Lewes Road; effectively doubling the development area.	Director: Geoff Raw Project Mgr: Mark Jago	A 'Shared Vision' that established the partners joint aspirations for a high quality comprehensive redevelopment was agreed in September 2009. In January 2010 the partners commissioned a Site Capacity Assessment (SCA) to examine development potential and options in respect of scale, height and massing across the wider site. The SCA, completed in October 2010, demonstrated development potential and confirmed that the partners' aspirations could be met across the wider site area. Between November 2010 and March 2011, the partners prepared a draft planning brief that was supported by the Project Board and approved at the Environment Cabinet Member Meeting on 10 March 2011. Following a six week public consultation programme that ended in May 2011, a final planning brief was prepared and formally approved at the Planning, Employment, Economy & Regeneration CMM on 15 September 2011. Following approval of the planning brief, the partners agreed to jointly commission a masterplan for the extended area. The Invitation To Tender was issued to 6 firms of	High quality, sustainable, employment-led, mixed use development that will act as a regenerative catalyst for this part of the city. The scheme is expected to include a significant amount of employment space, new homes, retail units, a new University Business School and student housing. The scheme will greatly improve the built environment in this part of the city, a key approach to the city centre, and will better integrate with neighbouring residential and business land.	 Consultant team appointed to prepare masterplan – February 2012 Inception meeting with partners gets masterplan underway – March 2012 Stakeholder workshop held May/June 2012 Development of scheme options – May/June 2012 Draft masterplan prepared – June 2012 Target date for completion of masterplan – July 2012 During masterplan preparation, the partners will continue to explore longer-term partnership, delivery and procurement arrangements. Report recommended route to Project Board and CMM and/or Committee late 2012.

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		consultants in November 2011, with the successful team appointed in February 2012.		
Released Land at Falmer Redevelopment of the former Falmer School land that was not required for the Brighton Aldridge Community Academy (BACA).	Director: Gil Sweetenh am Project Mgr: Richard Davies	 Falmer High School land surplus to BACA requirements is available for alternative uses. Development proposal received from The Community Stadium Ltd (TCSL) January 2011, further financial information received November 2011. Cabinet February 2012 gave delegated authority to proceed with a licence for TCSL to use the site for temporary stadium parking and provide a temporary home for the Bridge Community Education Centre. This delegated authority (to the Strategic Director, Resources in consultation with the Leader of the Council and Cabinet Members for PEER, Transport & Public Realm, and Finance & Central Services) was given subject to a viable business case and the granting of planning permission. An urgency decision was taken in accordance with the scheme of delegation to grant a licence to TCSL to commence works not requiring planning permission, effective 6/03/12. Reported to Cabinet on 15 March. A decision on the planning application for use of the site for 	 Brownfield land brought back into efficient use. Short term support of TCSL to provide temporary stadium parking. Potential capital receipt in the long term. Potential for new student accommodation and educational facilities combined with stadium parking. Potential to provide new home for the Bridge Education Centre. 	 Planning decision April 2012 on temporary use of site for stadium parking and temporary accommodation for the Bridge. Subject to planning and business case, council to grant licence to TCSL for use of land for temporary stadium parking and temporary accommodation for the Bridge. Prepare development brief and seek development partner to test the market and to achieve the long term regeneration of the site, Autumn 2012. Continue officer support for Bridge move to temporary accommodation and seeking permanent home.

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		 stadium parking, associated works and a temporary home for the Bridge is anticipated at the end of April 2012. The Bridge is supportive of the temporary accommodation proposal. The council and TCSL will support the Bridge to move to temporary accommodation should planning permission for this be granted. 		